Ercros

ERCROS' FIRST HALF 2026 RESULTS[1]

(28-07-2026)

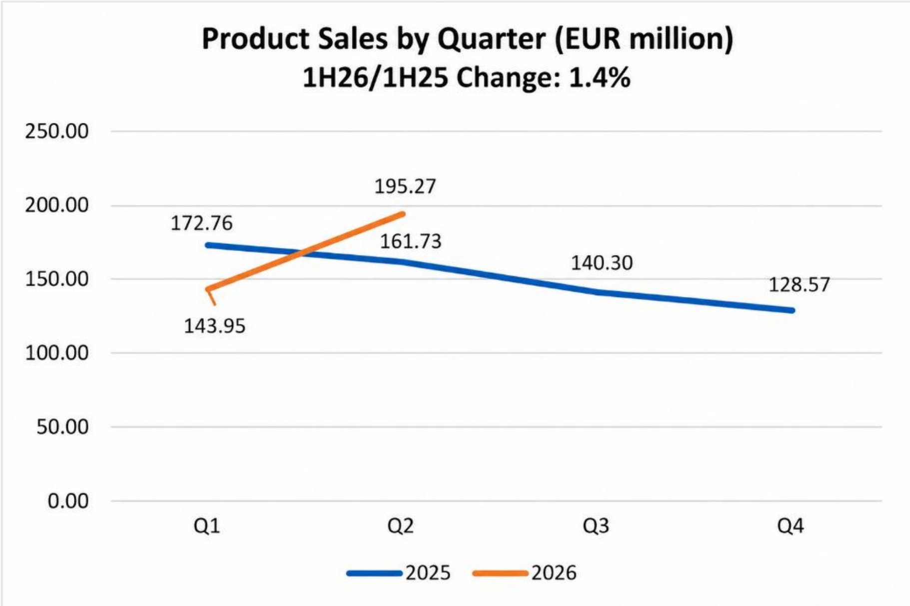
Ercros reports a EUR 3.9 million loss in the first half of 2026

- **In the first half of 2026, Ercros reported a contribution of EUR 130.4 million, an adjusted ebitda of EUR 22.7 million, and a net loss of EUR 3.9 million.**
- **The second quarter of 2026 was marked by the conflict in the Strait of Hormuz, which drove up raw material prices and led to a temporary increase in selling prices in Europe.**
- **So far, the effects of the European Commission's Action Plan for the European Chemical Industry have yet to materialise.**
- **Ercros maintains a strong financial position, with EUR 75 million in liquidity.**
- **The integration process is progressing according to plan, with both Ercros and Bondalti advancing the work smoothly and at a good pace.**
- **At its General Shareholders' Meeting held on 30 June, Ercros approved, among other agenda items, the delisting of the company's shares and the subsequent launch by Bondalti Iberica of a tender offer for all Ercros shares in connection with the delisting, at a price of EUR 3.505 per share.**

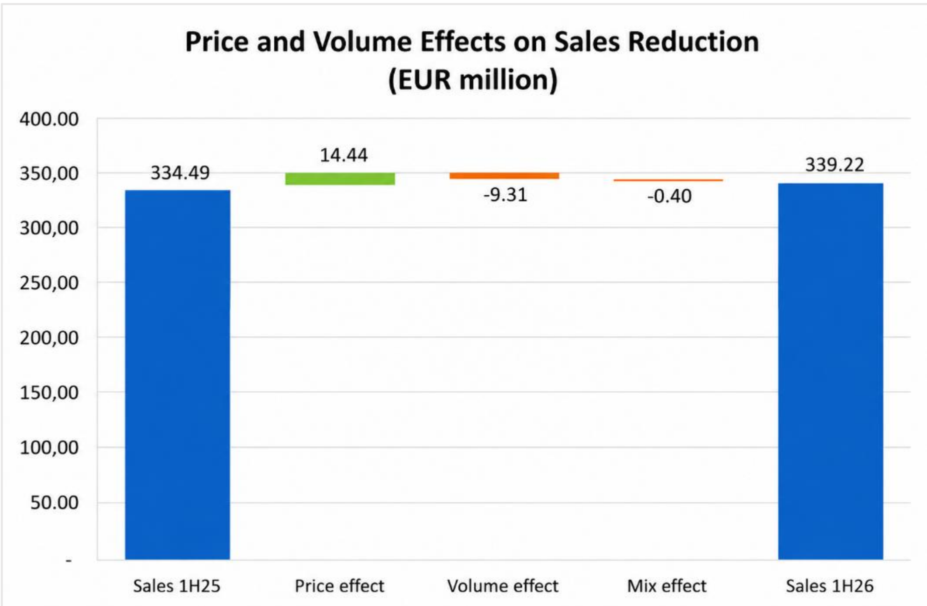
[1] This English version is provided for convenience only. In the event of any discrepancy or inconsistency between the English and Spanish versions of this results announcement, the Spanish version shall prevail.

A. KEY HIGHLIGHTS OF THE FIRST HALF OF 2026

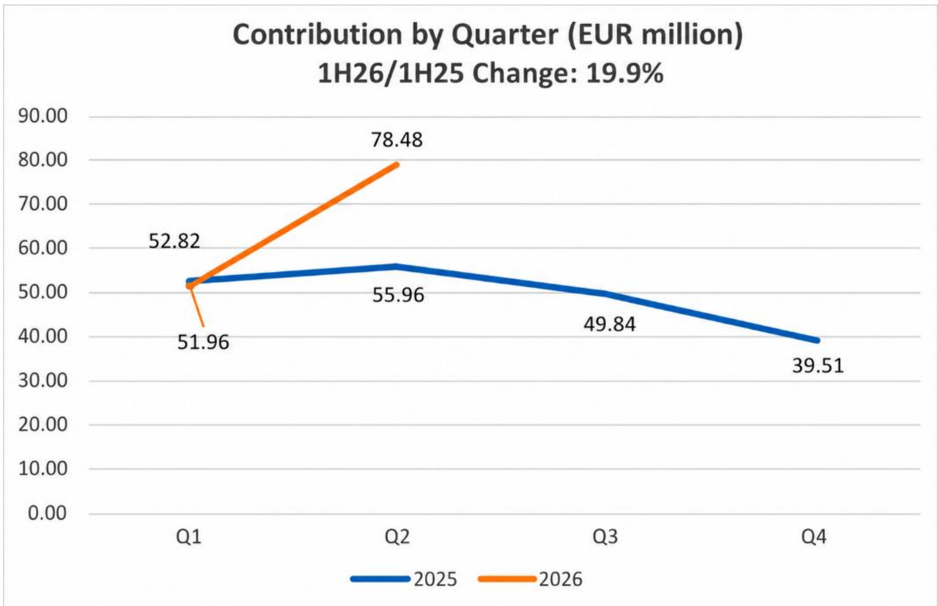
1. Total product sales in the first half of 2026 (1H26) amounted to EUR 339.22 million, compared with EUR 334.49 million in the same period of 2025 (1H25), an increase of EUR 4.73 million, or 1.4%. However, sales volumes declined by 2.8%, indicating a significant positive price effect.



2. The EUR 4.73 million increase in sales was primarily driven by higher average selling prices per tonne, which had a positive impact of EUR 14.44 million. This was partially offset by a EUR 9.31 million decrease attributable to lower sales volumes. The product mix effect had a negative impact of EUR 0.40 million.

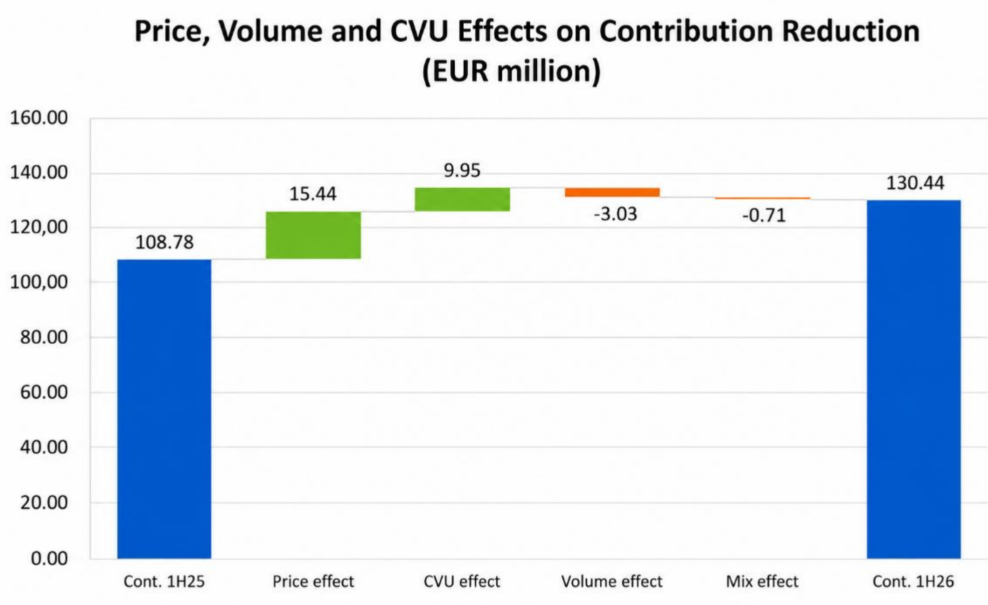


3. The contribution generated from product sales and the provision of services amounted to EUR 130.44 million in 1H26, compared with EUR 108.78 million in 1H25, representing an increase of 19.9%. This improvement was driven by a EUR 5.38 million increase in product sales and service revenue—reflecting higher average selling prices, partly offset by lower sales volumes—and a EUR 16.28 million reduction in variable costs, mainly attributable to a significant increase in the change in inventories of finished goods and work in progress.

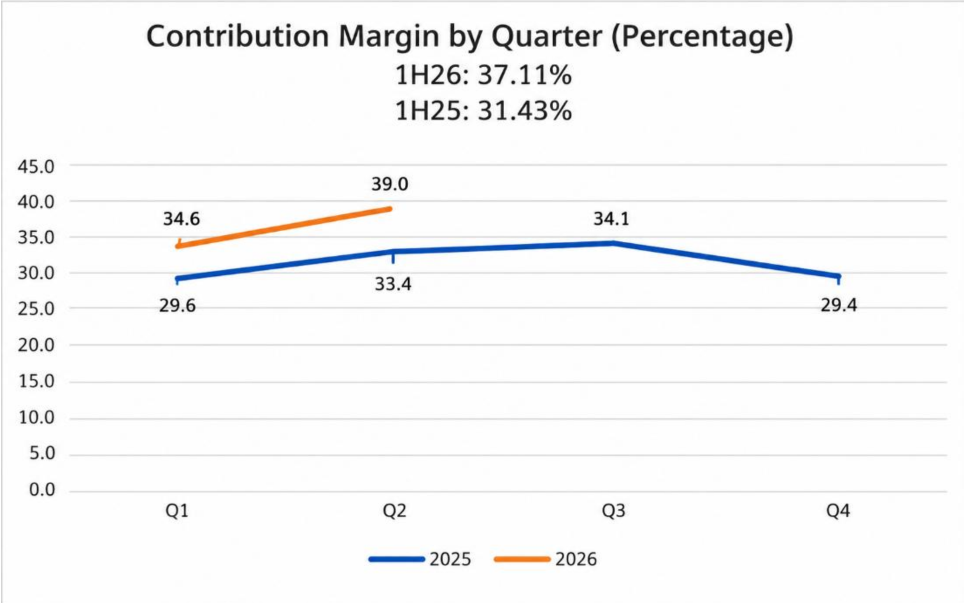


Contribution: product sales + services revenue – raw materials and consumables – utilities + change in inventories.

4. With regard to contribution, the best way to assess the combined effect of prices and costs is by comparing the impact of the average selling price of products with the unit variable cost (UVC) incurred in their manufacture. In 1H26, the price effect was positive at EUR 15.44 million, while the UVC effect also had a positive impact of EUR 9.95 million. Together, the net price and UVC effect amounted to EUR 25.39 million, accounting for 117.2% of the EUR 21.66 million increase in contribution. The remaining –17.2% was attributable to a negative volume effect of EUR 3.03 million (–14.0%) and a negative product mix effect of EUR 0.71 million (–3.2%).

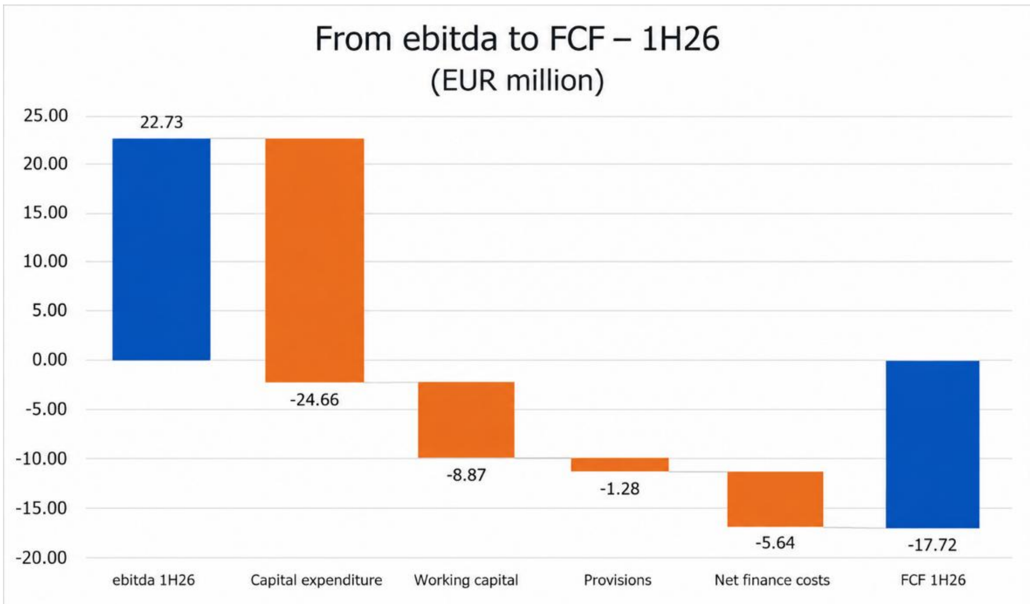


5. The contribution margin—defined as contribution divided by the sum of product sales and services revenue—increased from 31.4% in 1H25 to 37.1% in 1H26, an improvement of 5.7 percentage points. This reflects the lower relative weight of variable costs, which accounted for 68.6% of product sales and services revenue in the first half of 2025, compared with 62.9% in the first half of 2026.

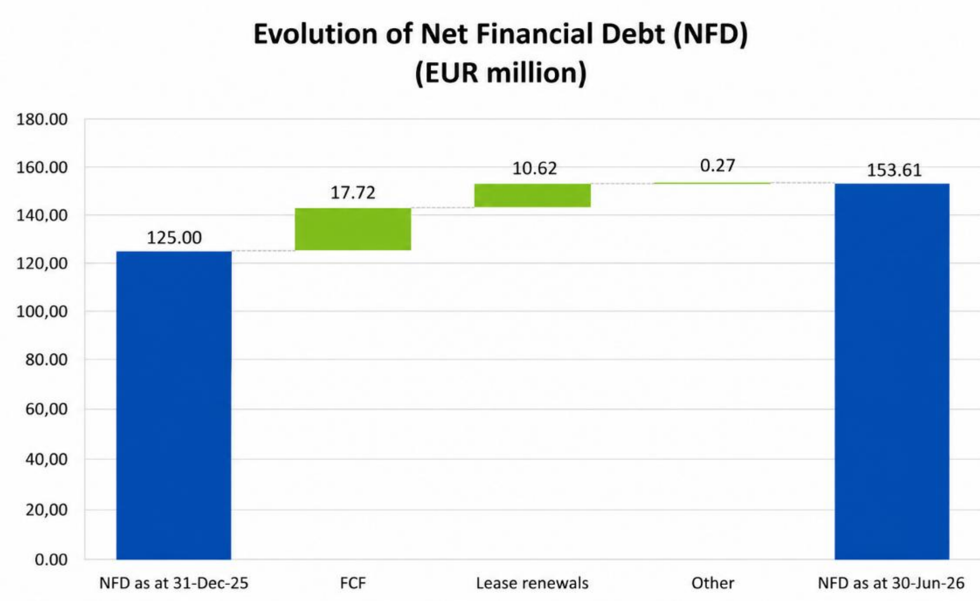


Contribution margin: contribution / (product sales + services revenue).

6. Free cash flow (FCF) for 1H26 amounted to EUR -17.72 million. This was calculated by deducting from 1H26 ebitda (EUR 22.73 million) EUR 24.66 million in capital expenditure, EUR 8.87 million in working capital, EUR 1.28 million in provision payments, and EUR 5.64 million in net finance costs.



7. Ercros began 2026 with net financial debt (NFD) of EUR 125.00 million. During 1H26, net financial debt increased by EUR 17.72 million as a result of the negative FCF generated during the period, EUR 10.62 million due to lease renewals, and EUR 0.27 million for other minor items. Overall, Ercros' net financial debt increased by EUR 28.61 million, reaching EUR 153.61 million as of 30 June 2026.



8. As of 30 June 2026, Ercros had liquidity of EUR 74.92 million, comprising EUR 70.55 million in cash and cash equivalents and EUR 4.37 million in undrawn committed credit facilities.

9. At its General Shareholders' Meeting, Ercros approved, among other agenda items, the delisting of the company's shares and the subsequent launch by Bondalti Iberica of a tender offer for all Ercros shares in connection with the delisting, at a price of EUR 3.505 per share

B. **INTERIM FINANCIAL STATEMENTS**

Statement of Profit or Loss for the First Half of 2026

Compared with the results for 1H25, the following items should also be highlighted in relation to the results for 1H26, in addition to the matters described in Section A of this report:

Revenue from services increased by 5.6%. Other income decreased by 27.4%, mainly due to the lower value of free CO_2 emission allowances.

The increase in the reversal of provisions and other non-recurring income was mainly attributable to the EUR 1.7 million compensation received for the transfer of buildings at the Flix plant. This gain was offset under the line item "Provisions and other non-recurring expenses" by the derecognition of these assets from property, plant and equipment.

The combined amount of raw materials and consumables together with the change in inventories of finished goods decreased by 7.8%. Utilities expenses declined by 4.4%, reflecting lower electricity (–3.5%) and natural gas (–5.5%) costs.

Personnel expenses remained broadly stable in 1H26, decreasing slightly by 0.3% compared with 1H25, as a result of the wage freeze agreed on 15 December 2025 between the Ercros Group and employees' representatives for the 2026 financial year.

Other operating expenses decreased by 3.5%.

In addition to the disposal of property, plant and equipment referred to above, the line item "Provisions and other non-recurring expenses" also includes costs associated with the change of control.

Depreciation and amortisation increased by 4.8%, reflecting the investments made.

Net finance costs decreased by EUR 1.06 million (–14.3%). This improvement was driven primarily by foreign exchange differences, which generated a positive result in 1H26, compared with a negative result in 1H25, with a favourable impact of EUR 3.6 million. This was partly offset by: (i) an impairment of trade receivables with a negative impact of EUR 1.1 million; (ii) a EUR 0.62 million decrease in finance income, as 1H25 included EUR 0.86 million of income arising from the ruling on Royal Decree 3/2016; (iii) a EUR 0.55 million increase in finance costs related to debt, due to higher benchmark interest rates (Euribor) and increased indebtedness; and (iv) a EUR 0.23 million increase in bank fees.

STATEMENT OF PROFIT OR LOSS

EUR thousand	1H26	1H25	%
Revenue	**364,528**	**358,545**	**1.7**
Product sales	339,221	334,488	1.4
Services revenue	12,234	11,588	5.6
Other income	8,754	12,063	-27.4
Reversal of provisions and other non-recurring income	2,071	406	x5.1*
Increase in inventories of finished goods and work in progress	2,248	–	–
Expenses	**-344,173**	**-355,247**	**-3.1**
Raw materials and consumables	-162,947	-160,198	1.7
Decrease in inventories of finished goods and work in progress	–	-14,034	–
Utilities	-60,317	-63,067	-4.4
Transportation	-24,104	-22,814	5.7
Personnel expenses	-51,844	-51,992	-0.3
Other operating expenses	-40,513	-41,984	-3.5
Provisions and other non-recurring expenses	-4,448	-1,158	x3.8*
Ebitda	**20,355**	**3,298**	**x6.2***
Depreciation and amortisation	-17,540	-16,734	4.8
Ebit	**2,815**	**-13,436**	**–**
Net finance costs	-6,336	-7,396	-14.3
Profit/(loss) before tax	**-3,521**	**-20,832**	**-83.1**
Income tax	-394	-8,437	-95.3
Profit/(loss) for the period	**-3,915**	**-29,269**	**-86.6**

* Number of times the 1H26 figure exceeds the 1H25 figure (in absolute terms).

RECONCILIATION OF ADJUSTED EBITDA

EUR thousand	1H26	1H25	%
Ebitda	**20,355**	**3,298**	**x6.2***
Non-recurring income items	-2,071	-406	x5.1*
Non-recurring expense items	4,448	1,158	x3.8*
Adjusted ebitda	**22,732**	**4,050**	**x5.6***

* Indicates the number of times the 1H26 figure exceeds the 1H25 figure (in absolute terms).

Balance Sheet

Net non-current assets increased by EUR 26.70 million, mainly due to additions to property, plant and equipment related to the PERTE (Strategic Project for Economic Recovery and Transformation) decarbonisation project at the Vila-seca II plant, which amounted to EUR 43.9 million in 1H26. This was partially offset by the reclassification of a EUR 14.06 million grant associated with the same PERTE project, which is presented as a reduction in the cost of property, plant and equipment.

Working capital decreased by EUR 2.71 million, as current assets increased by EUR 55.55 million, less than the EUR 58.26 million increase in current liabilities. The net increase in current assets was mainly attributable to a EUR 48.15 million rise in trade receivables, while the net increase in current liabilities was primarily due to a EUR 19.57 million increase in trade payables and a EUR 37.17 million increase in payables for property, plant and equipment.

Equity decreased by EUR 3.9 million, reflecting the loss for the period.

Provisions and other liabilities decreased by EUR 0.70 million, mainly due to payments related to the dismantling of facilities and various environmental remediation activities.

BALANCE SHEET ANALYSIS

EUR thousand	30 06-26	31-12-25	Change	%
Non-current assets	**427,894**	**401,198**	**26,696**	**6.7**
Working capital	**33,473**	**36,181**	**-2,708**	**-7.5**
Current assets	204,331	148,782	55,549	37.3
Current liabilities	-170,858	-112,601	-58,257	51.7
Capital employed	**461,367**	**437,379**	**23,988**	**5.5**
Equity	**283,332**	**287,247**	**-3,915**	**-1.4**
Net financial debt	**153,606**	**125,001**	**28,605**	**22.9**
Provisions and other liabilities	**24,429**	**25,131**	**-702**	**-2.8**
Sources of funds	**461,367**	**437,379**	**23,988**	**5.5**

BREAKDOWN OF NET FINANCIAL DEBT

EUR thousand	30-06-26	31-06-25	Change	%
Loans	78,088	68,584	9,504	13.9
Lease liabilities	18,374	12,101	6,273	51.8
Revolving credit facility	129,720	142,372	-12,652	-8.9
Gross financial debt	**226,182**	**223,057**	**3,125**	**1.4**
Cash and cash equivalents	-70,549	-96,029	25,480	-26.5
Deposits	-2,027	-2,027	–	–
Net financial debt	**153,606**	**125,001**	**28,605**	**22.9**

C. BUSINESS SEGMENT RESULTS

The second quarter of 2026 was marked by the conflict in the Strait of Hormuz. This geopolitical event led to higher raw material costs while also boosting demand in the European market as a result of reduced access to Asian products, resulting in a significant temporary increase in selling prices.

In the third quarter of 2026, raw material and finished product prices are expected to gradually moderate, while energy costs are expected to rise seasonally.

Against this backdrop, Ercros' business units will continue to focus on adjusting production rates to demand while seeking to protect margins as far as possible in markets characterised by excess supply and intense competition. Cost reduction and competitiveness improvement initiatives remain ongoing without affecting industrial operations.

In 1H26, sales in the chlorine derivatives division increased by 1.6% compared with 1H25, driven by a 5.8% increase in average selling prices, partly offset by a 4.1% decline in sales volumes. In addition, lower energy costs and a positive inventory variation effect contributed to the division's performance. As a result, the division reported ebitda of EUR 12.366 million, with an ebitda margin of 6.0%, 6.4 percentage points higher than the –0.4% recorded in 1H25.

In the intermediate chemicals division, sales increased by 3.8% compared with 1H25, reflecting a 2.73% increase in average selling prices and a 1.02% increase in sales volumes. As a result, the division's ebitda increased by EUR 4.8 million, and its ebitda margin reached 8.4%, compared with 3.7% in 1H25.

Compared with 1H25, sales in the pharmaceuticals division decreased by 6.3% in 1H26, reflecting both lower sales volumes (–3.3%) and lower selling prices (–3.2%). The division reported ebitda of EUR 1.9 million, representing an increase of 43.4% compared with 1H25, driven by a positive inventory variation effect and lower variable costs.

BUSINESS SEGMENT RESULTS

EUR thousand	1H26	1H25	%
Chlorine derivatives division			
Product sales	206,758	203,442	1.6
Adjusted ebitda	12,366	-890	–
Adjusted ebitda / Product sales (%)	6.0	-0.4	–
Intermediate chemicals division			
Product sales	99,566	95,933	3.8
Adjusted ebitda	8,411	3,577	x2.35*
Adjusted ebitda / Product sales (%)	8.4	3.7	x2.27*
Pharmaceuticals division			
Product sales	32,897	35,113	-6.3
Adjusted ebitda	1,955	1,363	43.4
Adjusted ebitda / Product sales (%)	5.9	3.9	53.1

* Indicates the number of times the 1H26 figure exceeds the 1H25 figure (in absolute terms).

Ercros

D. OUTLOOK FOR THE REMAINDER OF 2026

Since 7 April 2026, Ercros has had a new executive management team, which has defined the following short-term priorities:

1. To delist the company through a voluntary tender offer launched by Bondalti Iberica, S.L.U., with the aim of providing the management team with greater flexibility to implement the planned transformation programme.
2. To strengthen the company's financial position and reverse the cycle of negative results, returning Ercros to sustained profitability.
3. To integrate teams and processes in order to capture operational synergies as quickly as possible.

The integration process is progressing according to plan, smoothly and at a good pace.
Despite the uncertainty in the markets, heightened by the conflict involving Iran, the Ercros and Bondalti teams are already working in close coordination to implement measures aimed at improving Ercros' financial performance. In particular, efforts are focused on reducing energy costs, establishing new partnerships with more competitive suppliers, identifying new markets, leveraging logistics and operational synergies, and streamlining the company's decision-making processes.

Barcelona, 28 July 2026